



State of New Jersey

DEPARTMENT OF THE TREASURY DIVISION OF INVESTMENT P.O. BOX 290 TRENTON, NJ 08625-0290

ANDREW P. SIDAMON-ERISTOFF State Treasurer

September 13, 2013

SUBJECT:	Proposed Investment in Aether Real Assets III, L.P. and Aether Real Assets III, L.P. Surplus
FROM:	Christopher McDonough Acting Director
MEMORANDUM TO:	The State Investment Council

The New Jersey Division of Investment ("Division") is proposing an investment of \$30 million in Aether Real Assets III, L.P. ("ARA III" or "main fund") and \$100 million in Aether Real Assets III, L.P. Surplus ("ARA Surplus" or "surplus fund"). This memorandum is presented to the State Investment Council (the "Council") pursuant to N.J.A.C. 17:16-69.9.

The Division is recommending this investment based on the following factors:

Real Assets Expertise & Deal Sourcing: Aether (the "Firm") possesses a broad network of relationships with GPs, placement agents, investors and other members of the private markets and real assets community. In addition, Aether has a unique network of industry relationships with individuals mostly involved on the operating side, such as engineers, appraisers, geologists, bankers and attorneys. This allows the Firm to access investment opportunities with undiscovered managers that are often too small to attract large institutional capital. Aether's specific focus on private real assets has allowed them to develop a reputation in the industry for firms that are seeking institutional capital but have not built out the systems and processes to do so. Aether has provided assistance to various funds in building out their infrastructure to institutional standards. The Firm's location, in Denver, CO, is also helpful since many of the industry professionals previously mentioned are located in and around the region.

Niche Exposure: The majority of Aether's fund commitments have been in funds under \$500 million, allowing the Firm to take advantage of inefficiencies typical for this segment of the market. These opportunities include, but are not limited to, ignored or mismanaged smaller assets, smaller transactions at lower valuations that are not efficiently priced, and the fostering of better economic alignment between managers and investors. Aether also focuses on fund managers that possess operational and/or technical expertise and do not depend on leverage or technological innovation.

Successful Track Record: Aether's first fund, a 2009 vintage, is currently marked at a net Internal Rate of Return ("IRR") of 19.2% and a 1.29x multiple of invested capital. ARA II was closed in July 2012 and is currently held just above cost. Fund I's returns are considered topquartile on an IRR basis.

Structure: The Division is proposing an investment both in ARA III and ARA Surplus, a separate account that will act as an overage account for ARA III. The ARA Surplus account will

CHRIS CHRISTIE Governor

KIM GUADAGNO Lt. Governor

Proposed Investment in Aether Real Assets III, L.P. & Aether Real Assets III, L.P. Surplus Funds Page 2 of 2

have the ability to absorb excess capacity Aether receives, allowing the Division to increase its allocation to desirable managers at advantageous terms. This fund structure will also provide the Division access to Aether's database of information and the ability to have Aether assist in reviewing real asset investments that the Division may consider on a direct basis.

Real Assets Exposure: While the Division has just over \$2 billion invested in real assets, only \$315 million (~15%) is invested in the private markets. Given Aether's strategy and expertise, a relationship with the Firm will allow the Division to develop expertise in the asset class. This account will be an anchor to the Division's real asset portfolio and act as a tool for building the portfolio going forward.

Attractive Terms: The negotiated terms, along with the resources in which the Division will have access to, are very accretive to the portfolio. The management fee on the main fund and the surplus fund are .85% and .60%, respectively, in the first five years. Thereafter, the fees are reduced by 15% of the previous year's fee percentage. This results in a blended fee of .66% in the first five years across both funds, and an average of .41% annually over the expected life of the fund. The carry is also well below market standard with a rate of 5% on the main fund and 3.5% on the surplus fund.

A report of the Investment Policy Committee ("IPC") summarizing the details of the proposed investment is attached. Division Staff and its real asset consultant, Strategic Investment Solutions, undertook extensive due diligence on the proposed investment in accordance with the Division's Alternative Investment Due Diligence Procedures. As part of its due diligence process, staff determined that the fund has not engaged a third-party solicitor (a "placement agent") in connection with New Jersey's potential investment.

We will work with representatives of the Division of Law and outside counsel to review and negotiate specific terms of the legal documents to govern the investment. In accordance with N.J.A.C. 17:16-69.9(c), given Aether's current AUM, the Division will require contractual provisions that prevent its total investments from exceeding 20% of Aether's total assets. In addition, the proposed investment must comply with the Council's regulation governing political contributions (N.J.A.C. 17:16-4).

Please note that the investment is authorized pursuant to Article 69. The Aether Real Assets III, L.P. and Aether Real Assets III, L.P. Surplus will be considered real asset investments, as defined under N.J.A.C. 17:16-71.1. Since N.J.A.C. 17:16-71 does not currently explicitly provide for investments through fund-of-fund vehicles, the Division is seeking Council investment approval under N.J.A.C. 17:16-71.2(b). Once the Regulation Readoption is effective, the revised subchapter will explicitly include fund-of-funds.

A formal written due diligence report for the proposed investment was sent to each member of the IPC and a meeting of the Committee was held on September 5, 2013. In addition to the formal written due diligence report, all other information obtained by the Division on the investment was made available to the IPC.

We look forward to discussing the proposed investment at the Council's September 19, 2013 meeting.

Attachments

Fund Name: Aether R <u>eal Ass</u>	ts III, L.P. & Aether Real Assets III, L.P. Surplus			September 19, 2013	3
Contact Info:	Sean Goodrich, 1900 Sixteenth Street, Suite 825, Denver, CO 80202				
Fund Details:					
Total Firm Assets (\$bil.): Strategy: Year Founded: Headquarters: GP Commitment:	\$430 mil Key Investment Professionals: Real Asset- Fund of Funds Sean Goodrich, Co-founder and Portfolio M 2008 Alternative Investments at Jeffrey Slocum & A Denver, CO real assets research activities. ARA III 1% ; ARA Surplus 0.5% Troy Schell, Co-founder and Portfolio Manag manager for BlackRock Alternative Advisors 2007. David Rhoades, Chief Operating Officer. In t Immediately prior to joining Aether Investmen municipal bond arbitrage hedge funds. Arbitrage hedge funds.	er. Immediately prior to form "BAA") following the acquis his capacity, Mr. Rhoades is n	at Jeffrey Slocum & Associ ning Aether Investment Partn sition of Quellos Group's fu responsible for general busi	ates, Mr. Goodrich l ners, Mr. Schell serv nd of funds business ness management, n	ed the firm's private capital and ed as a Director and portfolio s by BlackRock in October, narketing and client relations.
Investment Summary		Exis	sting and Prior Funds		
The Division is proposing an is	vestment of \$30 million to Aether Real Assets III, L.P. ("ARA III") and \$100 million to	Exis <u>Funds</u>	ting and Prior Funds <u>Strategy</u>	<u>Vintage Year</u>	Returns as of 3/31/2013
The Division is proposing an in Aether Real Assets III, L.P. Su	plus ("ARA Surplus"). Aether (the "Firm") is an investment management firm dedicated		5	<u>Vintage Year</u> 2009	<u>Returns as of 3/31/2013</u> 19.20% Net IRR ; 1.29x Net MOIC
The Division is proposing an in Aether Real Assets III, L.P. Su to investing in real assets mana	plus ("ARA Surplus"). Aether (the "Firm") is an investment management firm dedicated gers and related sectors. The funds will focus on three sectors: Oil and Natural Gas,	<u>Funds</u>	<u>Strategy</u>		
The Division is proposing an in Aether Real Assets III, L.P. Su to investing in real assets mana Metals and Minerals, and Agri	plus ("ARA Surplus"). Aether (the "Firm") is an investment management firm dedicated gers and related sectors. The funds will focus on three sectors: Oil and Natural Gas, culture and Timber, and will opportunistically consider Energy Assets, Infrastructure,	<u>Funds</u> ARA I	<u>Strategy</u> Real Assets	2009	19.20% Net IRR ; 1.29x Net MOIC
The Division is proposing an in Aether Real Assets III, L.P. Su to investing in real assets mana Metals and Minerals, and Agri Capital Assets, and Water. Ae	plus ("ARA Surplus"). Aether (the "Firm") is an investment management firm dedicated gers and related sectors. The funds will focus on three sectors: Oil and Natural Gas, culture and Timber, and will opportunistically consider Energy Assets, Infrastructure, ther Investment Partners serves as the GP and focuses exclusively on real asset	<u>Funds</u> ARA I	<u>Strategy</u> Real Assets	2009	19.20% Net IRR ; 1.29x Net MOIC
The Division is proposing an in Aether Real Assets III, L.P. Su to investing in real assets mana Metals and Minerals, and Agri Capital Assets, and Water. Ae investments with a particular f	plus ("ARA Surplus"). Aether (the "Firm") is an investment management firm dedicated gers and related sectors. The funds will focus on three sectors: Oil and Natural Gas, culture and Timber, and will opportunistically consider Energy Assets, Infrastructure, ther Investment Partners serves as the GP and focuses exclusively on real asset ocus on upstream natural resources. Aether purposefully maintains a smaller fund	<u>Funds</u> ARA I	<u>Strategy</u> Real Assets	2009	19.20% Net IRR ; 1.29x Net MOIC
Aether Real Assets III, L.P. Su to investing in real assets mana Metals and Minerals, and Agri Capital Assets, and Water. Ae investments with a particular f structure in order to continue t	plus ("ARA Surplus"). Aether (the "Firm") is an investment management firm dedicated gers and related sectors. The funds will focus on three sectors: Oil and Natural Gas, culture and Timber, and will opportunistically consider Energy Assets, Infrastructure, ther Investment Partners serves as the GP and focuses exclusively on real asset	<u>Funds</u> ARA I	<u>Strategy</u> Real Assets	2009	19.20% Net IRR ; 1.29x Net MOIC
The Division is proposing an in Aether Real Assets III, L.P. Su to investing in real assets mana Metals and Minerals, and Agri Capital Assets, and Water. Ae investments with a particular f structure in order to continue t outgrow the commitments made	plus ("ARA Surplus"). Aether (the "Firm") is an investment management firm dedicated gers and related sectors. The funds will focus on three sectors: Oil and Natural Gas, culture and Timber, and will opportunistically consider Energy Assets, Infrastructure, ther Investment Partners serves as the GP and focuses exclusively on real asset ocus on upstream natural resources. Aether purposefully maintains a smaller fund o access smaller niche funds where they can be a meaningful limited partner but not	<u>Funds</u> ARA I	<u>Strategy</u> Real Assets Real Assets	2009	19.20% Net IRR ; 1.29x Net MOIC

Inception:	2013	Auditor:	Ernst & Young LLP
Fund Size (\$mil.):	ARA III \$300 mil ; ARA Surplus \$100 mil	Legal Counsel:	Purrington Moody Weil LLP
Management Fee:	ARA III 0.85% of commitments annually for first 5 years; Reduced by 15% each year thereafter	Administrator:	Stone Pine Accounting Services, LLC
	ARA Surplus 0.60% of commitments annually for first 5 years; Reduced by 15% each year therea	after	
Carry:	ARA III 5%, with a 50% catch-up ; ARA Surplus 3.5% with a 50% catch-up		
Hurdle Rate:	7%		
Additional Expenses:	ARA III Organizational Expenses up to \$500,000; ARA Surplus Organizational Expenses up to \$	\$100,000	
Additional Expenses.	ARA III Organizational Expenses up to \$500,000, ARA Surptus Organizational Expenses up to 5	\$100,000	
•	AKA in Organizational Expenses up to \$500,000, AKA Surplus Organizational Expenses up to	\$100,000	
NJ AIP Program		\$100,000	700
NJ AIP Program Recommended Allocation	(\$mil. ARA III \$30 mil ; ARA Surplus \$100 mil LP Advisory Board Membership:	\$100,000	TBD
NJ AIP Program Recommended Allocation			TBD Yes
NJ AIP Program Recommended Allocation	(\$mil. ARA III \$30 mil ; ARA Surplus \$100 mil LP Advisory Board Membership:		
NJ AIP Program	(\$mil.) ARA III \$30 mil ; ARA Surplus \$100 mil LP Advisory Board Membership: ARA III 10% ; ARA Surplus 99.5% Consultant Recommendation:		